Virginia Gaming Commission Operating Model



Agenda

- 1. Engagement Overview
- 2. Current Gaming Landscape in Virginia
- 3. Consolidation Considerations
- 4. Scale of Consolidation
- 5. Next Steps
- 6. Appendix



Engagement Overview

Research & Benchmarking

Understand how comparable states are structuring their gaming regulatory and oversight models

Cost-Benefit Analysis

Measure costs and benefits of potential operating models for gaming regulation and oversight in Virginia Recommendations

Develop a recommended regulatory and oversight structure for legal gaming in Virginia Implementation Roadmap

Design a transition plan to get Virginia from the current state to the recommended state

Current Gaming Landscape in Virginia

Lottery, VDACS, and VRC regulate and oversee legal forms of gaming in the Commonwealth. *Note: Virginia ABC formerly regulated skill games.*

Gaming Regulation & Oversight in Virginia

Agency	Gaming Operations	Total Handle in Millions (\$)	Time Period	
Lottery	Lottery	2,550		
	iLottery 2,060		7/1/22 –	
	Sports betting 5,130 6/		6/30/23	
	Casinos (Note: limited operations)1			
VDACS	Charitable gaming ²	1,390	1/1/23 –	
	antasy contests ³ Not reported		12/31/23	
VRC	Historical horse racing (HHR)	storical horse racing (HHR) 4,160		
	Live horse racing ⁴	5	12/31/23	
	Simulcast racing	30		
	Advance-deposit wagering (ADW)	120		

¹Bristol was operational for the 12-month period, Portsmouth opened in Jan. 2023, and Danville opened in May 2023

Gaming in Virginia by the Numbers

\$1 Billion

Gaming revenue generated in 2023

\$636 Million in sports bets placed

in March 2024

3 Operating casinos⁵ in Danville, Bristol, and Portsmouth

2,790 Property Property 2,790 Property Property 2,790 Property 2,7

27 Live Thoroughbred racing days

218 Charitable gaming licenses issued in FY 2023



⁵ A casino is authorized but not yet operational in Norfolk. SB628 (2024) also added Petersburg to the list of cities eligible to host a casino in the Commonwealth pending referendum and reenactment.

² Includes bingo, electronic and paper pull-tabs, and raffles. *Note: poker was not live in 2023*

³ Although fantasy contests are not considered gambling in the Code of Virginia, it is a common practice for gaming commissions to regulate and oversee fantasy contests

⁴ Includes live Thoroughbred racing, live Harness racing, and live Steeplechase wagering

Consolidation Considerations

Relative Benefits	Relative Costs
 Minimizes potential conflicts of interest Limited short-term transition costs 	 Scaling difficulties and potential duplication of efforts Multiple points of contact and accountability for players, legislators, operators, etc. Unclear who will regulate emerging gaming types
 Economies of scale (e.g., workforce, technology) Streamlined, standardized approach to regulation and oversight (e.g., licensing, investigations, auditing) Easier to facilitate a state-wide problem gambling strategy Single source of specialized information and resources Transparency and accountability sit with one or few entities Easier to respond to emerging gaming types 	 Potential for conflicts of interest Potential for short-term competition among agency objectives and cultures during transition Transition costs and coordination New staff and technology systems

Scale of Consolidation

Decentralized	1	ry ports wagering asinos	 VDACS Charitable gaming Fantasy contests New gaming types² 	HHR Live horse racin	• Simulcast racing • ADW	Peer states with similar models ¹
Option A Consolidation	Lottery • Lottery • iLottery	Sports wageriCasinosCharitable gai	• HHR	contests ming types ²	VRCLive horse racingSimulcast racingADW	IndianaNew JerseyOhioPennsylvania
Option B Consolidation	Lottery Lottery Lottery	Sports wageriCasinosCharitable gar	ng • Fantasy • HHR	contests ming types ²	Live horse racingSimulcast racingADW	MichiganMassachusetts
Option C Consolidation	LotteryiLottery	Sports wageriCasinosCharitable gar	• HHR	contests ming types ²	VRCLive horse racingSimulcast racingADW	• Maryland
Option D Consolidation	LotteryiLottery	Sports wageriCasinosCharitable gar	• HHR	contests ming types ²	Live horse racingSimulcast racingADW	No peer states
Additional Decision Point		Indepe	endent Agency vs. Executive I	Branch Agency ³		

¹Out of seven peer states, charitable gaming is only regulated by the gaming commission in Indiana. Peer states were identified based on gaming environment, population, gaming revenue, median income, and geographic proximity.

³ Executive branch agencies are subject to the requirements of the Virginia Public Procurement Act, the Personnel Act, and the Virginia Information Technology Access Act, and receive budgetary funding from the Appropriations Act



² New gaming types that may be authorized in the future

Next Steps

Research & Benchmarking

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Implementation Roadmap

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state to the recommended state



Appendix



Engagement Background

Study Mandate¹

Analyze and make recommendations with respect to:

- 1. The feasibility of establishing a new agency in the executive branch of state government, to be known as the Virginia Gaming Commission (the Commission), under which all legal forms of gaming in the Commonwealth, except for the state lottery established and operated pursuant to the Virginia Lottery Law (§ 58.1-4000 et seq.), shall be consolidated for the purposes of regulation and oversight.
- 2. The timely and orderly transition of the regulatory authority over casino gaming and sports betting, charitable gaming, and pari-mutuel wagering on horse racing from the Virginia Lottery, the Virginia Department of Agriculture and Consumer Services, and the Virginia Racing Commission, respectively, to the Commission.
- 3. Ways to effectively prioritize problem gambling prevention and treatment efforts.
- 4. All potential options to consolidate gaming regulation and oversight and provide a detailed transition plan in support of recommendations.

Our Role

- 1. Providing project management support.
- 2. Conducting independent research and review.
- 3. Reporting on gaming oversight and regulatory models implemented by other states.
- 4. Determining the feasibility and conducting a costbenefit analysis consistent with the establishment of the Virginia Gaming Commission or any other gaming regulation and oversight consolidation options.
- Developing a transition plan in support of any gaming regulation and oversight recommendations.

¹ Language from HJR 548 (2023) and the Appropriations Act (2023 Special Session I). HJR10 and SJR12 (2024) continue the study and Joint Subcommittee.