#### **KEY STRUCTURAL VARIABLES**

### Organization and Structure of State Mental Health Agencies

Location within State Government & Relationship with Other State Agencies and Programs

#### Status of the SMHA

Independent State Agency *	12
Within the Department of Health	9
Within the Department of Human Services	21
(Social Services)	
Within the Department of Health & Human	4
Services (combined)	
Other/Unknown	3

• Independent SMHAs spend more on mental health services per capita, on average, than those located within other departments

### Reporting Structure & Proximity to the Governor

#### Oversight of the SMA

Mental Health Board or Commission	17
Governor/Executive Branch*	31
Unknown	3

- In some states, the SMHA director reports directly to a state mental health board or commission
- In some states, a mental health board or commission is charged with overseeing the SMHA
- State mental health boards may be appointed by the Governor, the legislature, or jointly by the Governor and the legislature

## Organization and Structure of Service Delivery System

Inpatient Services & State Hospital Operation

State hospitals operated by SMHA*	44
State hospitals operated by another agency	5
Unknown	2

Programs co-located with the SMHA

Substance Use Disorder*	35
Intellectual Disabilities*	11
Medicaid (PA)	1

Relationship with the State Medicaid Agency

- Some State Medicaid programs delegate oversight of mental health programs to SMHA
- Some SMHAs have developed interagency agreements with the state Medicaid agency to support communication and service delivery

## SMHA director's proximity to the Governor

SMHA director reports to the Governor	7
1 intervening level of administration*	23
2 intervening levels of administration	16
3 intervening levels of administration	2
Unknown	3

• SMHAs lead by a director who reports directly to the Governor spend less on mental health services per capita than those with one or more levels of administration between the director and the Governor

#### Community-Based Services

State-Operated	5
Locally-Operated*	14
State Contracted	32

- State-operated system -- SMHA is the direct service provider for community services
- Locally-operated system -- locality is the direct service provider for community services; SMHA provides funding, oversight and some coordination
- State-contracted system -- private entities are direct service providers for community services, pursuant to agreement with SMHA; SMHA provides funding for community services
- States with locally-operated systems spend more per capita than those with state-operated or state-contracted systems

# **KEY STRUCTURAL VARIABLES**

\* Denotes the category into which Virginia falls