

COUNCIL ON
VIRGINIA'S FUTURE

Joint Commission on Technology and Science

Integrated Government Advisory Committee

November 15, 2005



COUNCIL ON VIRGINIA'S FUTURE

Origin

- Established pursuant to HB 2097 of the 2003 General Assembly.

Purpose

- Provide long-term focus on high priority issues.
- Create an environment for improved policy and budget decision making.
- Increase government accountability.
- Improve government operations and performance.
- Inform citizens about performance and engage them in dialogue about Virginia's future.



COUNCIL COMPOSITION

Chairman: The Honorable Mark R. Warner, Governor

Vice Chairman: Mr. John O. (Dubby) Wynne

Senate

President Pro Tempore – The Honorable John Chichester

Finance Committee – The Honorable William Wampler, Jr.

Majority Leader – The Honorable Walter Stosch

Minority leader – The Honorable Richard Saslaw

Citizen – Dr. Edward Murphy

House

Speaker – The Honorable William Howell

Appropriations Chair – The Honorable Vincent Callahan

Majority Leader – The Honorable Morgan Griffith

Minority Leader – The Honorable Franklin Hall

Citizen – Mr. Heywood Fralin

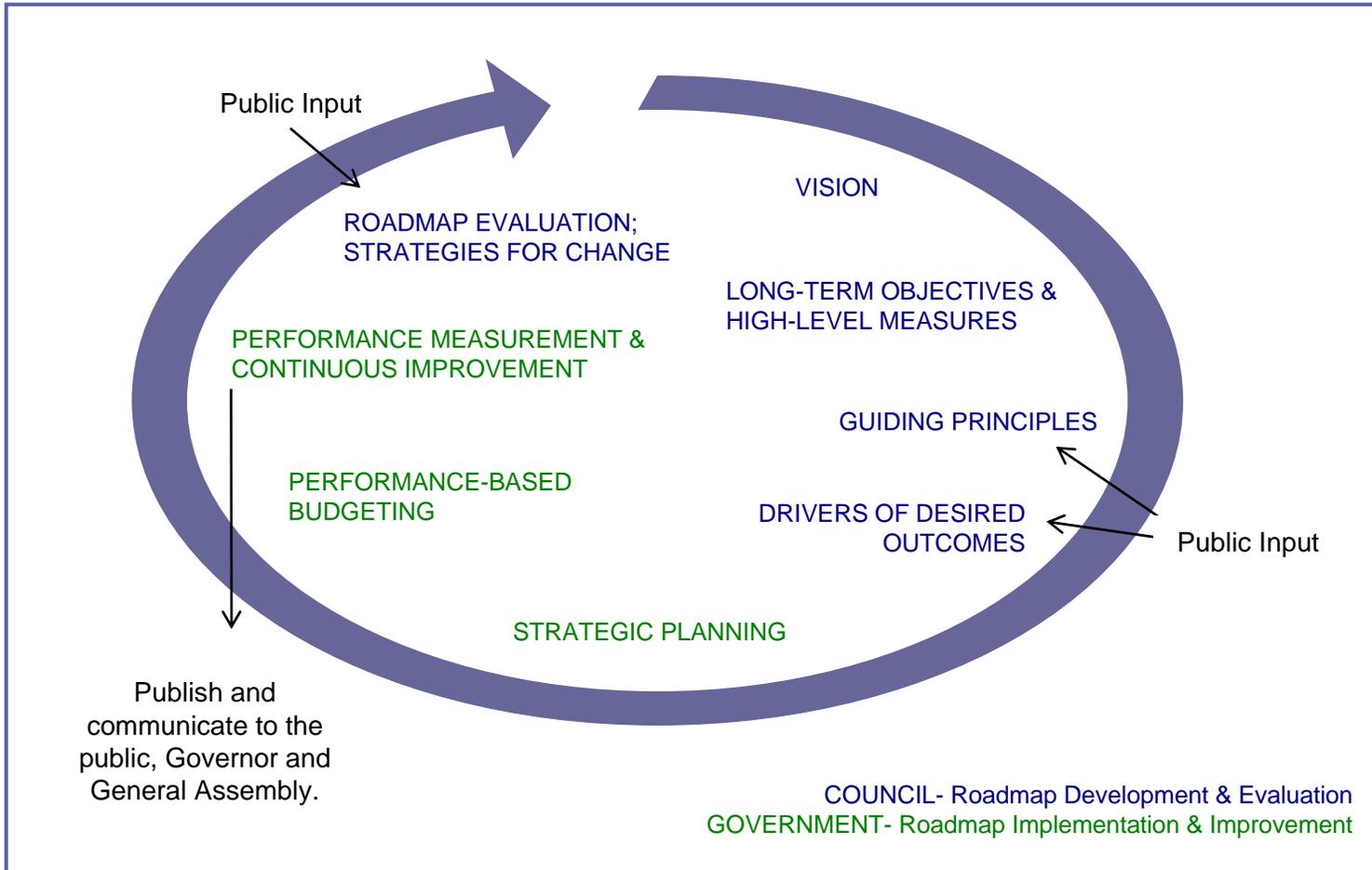
Governor

Cabinet Secretaries – The Honorable John Bennett
The Honorable Sandra Bowen

Citizens – Ms. Marge Connelly
Mr. Timothy Robertson
Mr. James Leaman
The Honorable William Euille



ROADMAP FOR VIRGINIA'S FUTURE





VISION & LONG-TERM OBJECTIVES

Key Elements of the Vision

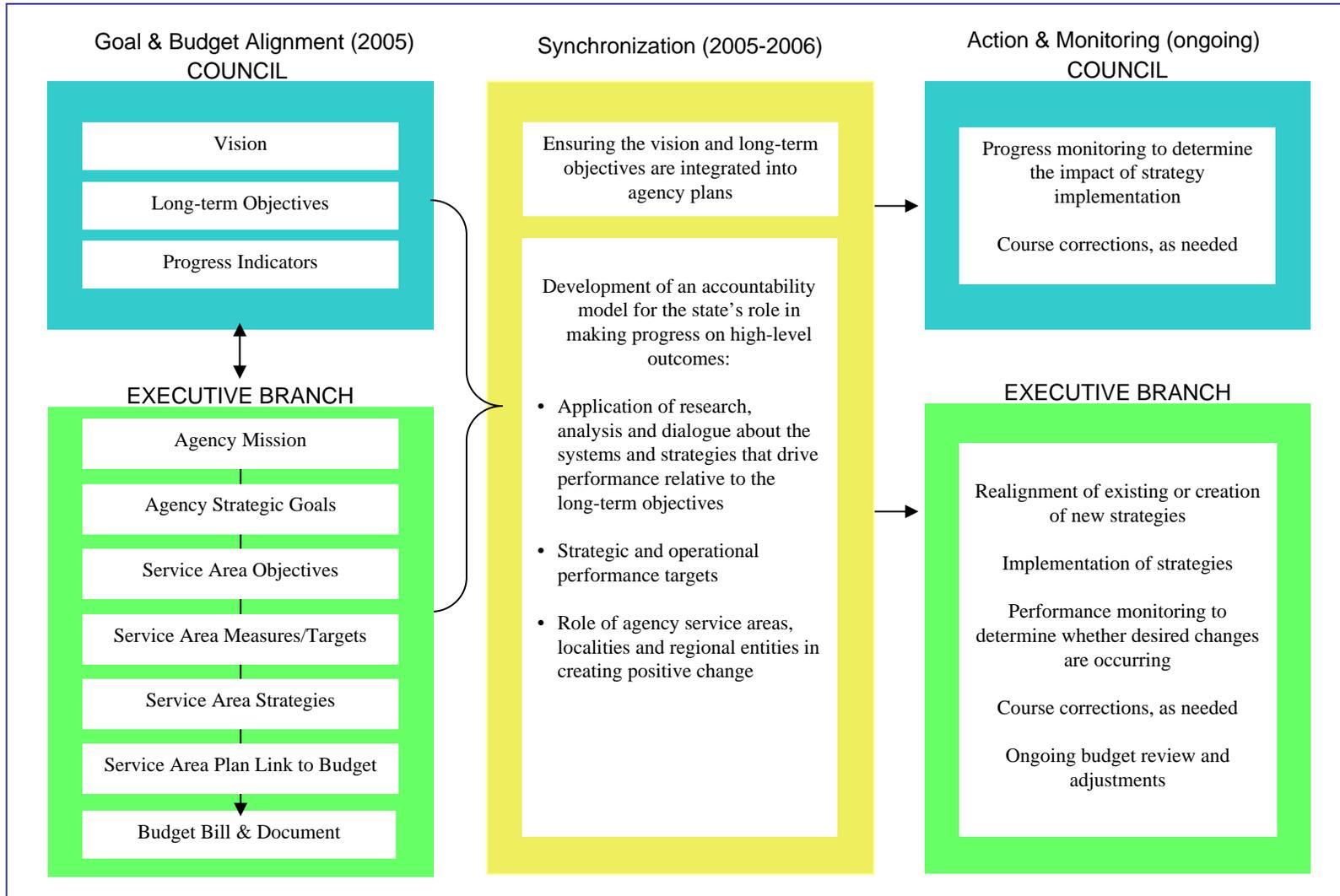
- Responsibly grow our economy to provide an enviable quality of life.
- Increase the levels of educational preparedness and attainment.
- Be the best-managed state in the country.
- Have an informed and engaged citizenry.

Long-Term Objectives

- Be recognized as the best-managed state in the nation. (2005)
- Be a national leader in the preservation and enhancement of our economy. (2005)
- Engage and inform citizens to ensure we serve their interests.
- Elevate the levels of educational preparedness and attainment of our citizens. (2005)
- Inspire and support Virginians toward healthy lives and strong and resilient families.
- Protect, conserve and wisely develop our natural, historical and cultural resources.
- Protect the public's safety and security, ensuring a fair and effective system of justice and providing a prepared response to emergencies and disasters of all kinds.
- Ensure that Virginia has a transportation system that is safe, enables easy movement of people and goods, enhances the economy, and improves the quality of life.

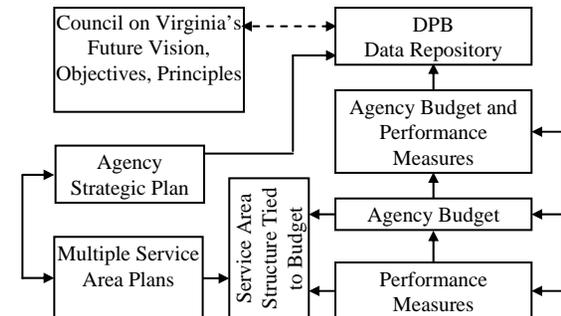
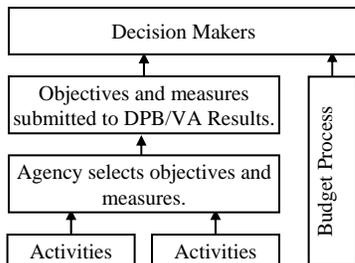
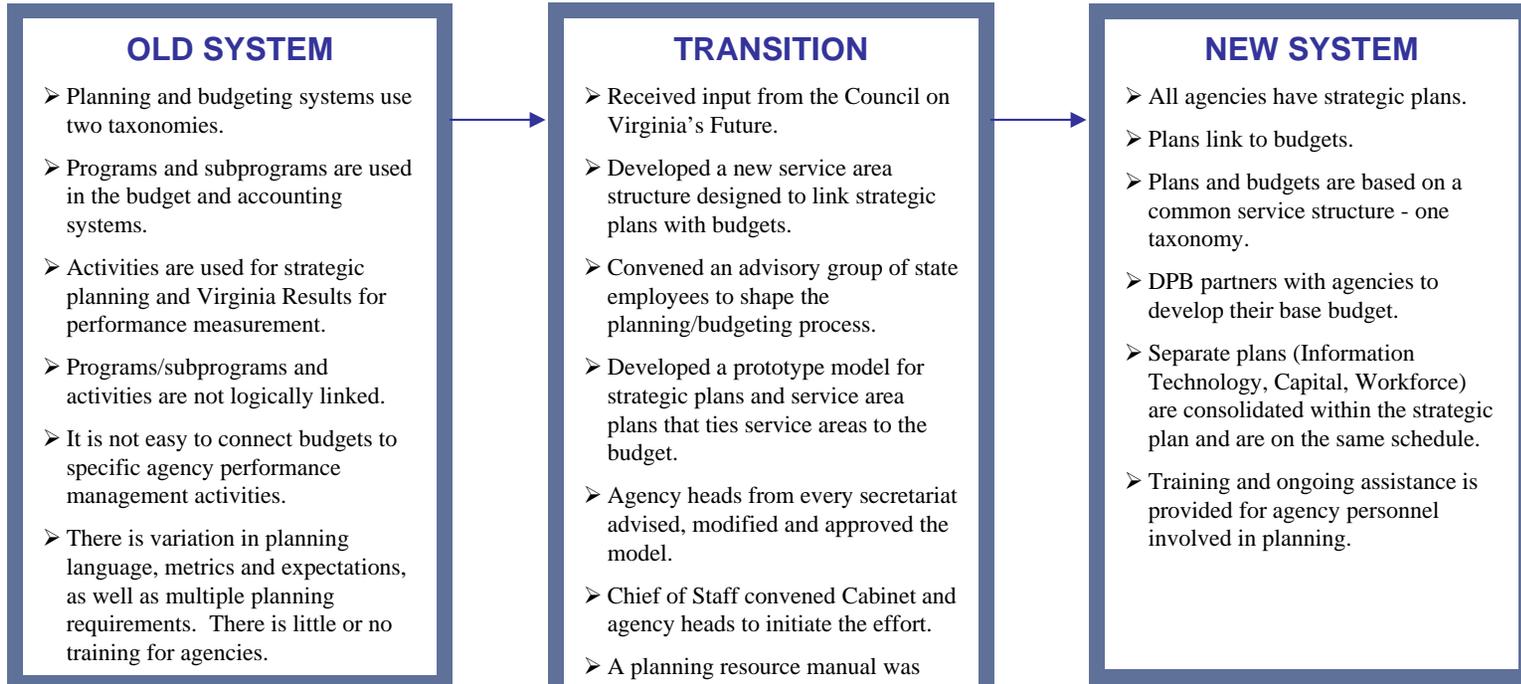


21ST CENTURY POLICY-MAKING FRAMEWORK





STRATEGIC PLANNING & PERFORMANCE-BASED BUDGETING





SERVICE AREAS & THE BUDGET; KEY PLANNING DATES

Linkage

- Service area - link between strategic planning and the budget
- Funding - allocated at the service area level in the budget bill
- Budget document - will depict Governor's recommendations by service area and agency

Target

- 2006-2008 budget development - formulate service area targets
- Sum of service area targets - equals agency's legislative appropriation for FY 2006 (2005 Appropriation Act)
- Service area targets - used for financial summaries in service area plans and August base budget submissions

First Budget Submission

- Around August 1, 2005
- Two components: base budget and technical adjustment
- Both components array dollars by service area.

Key Planning Dates

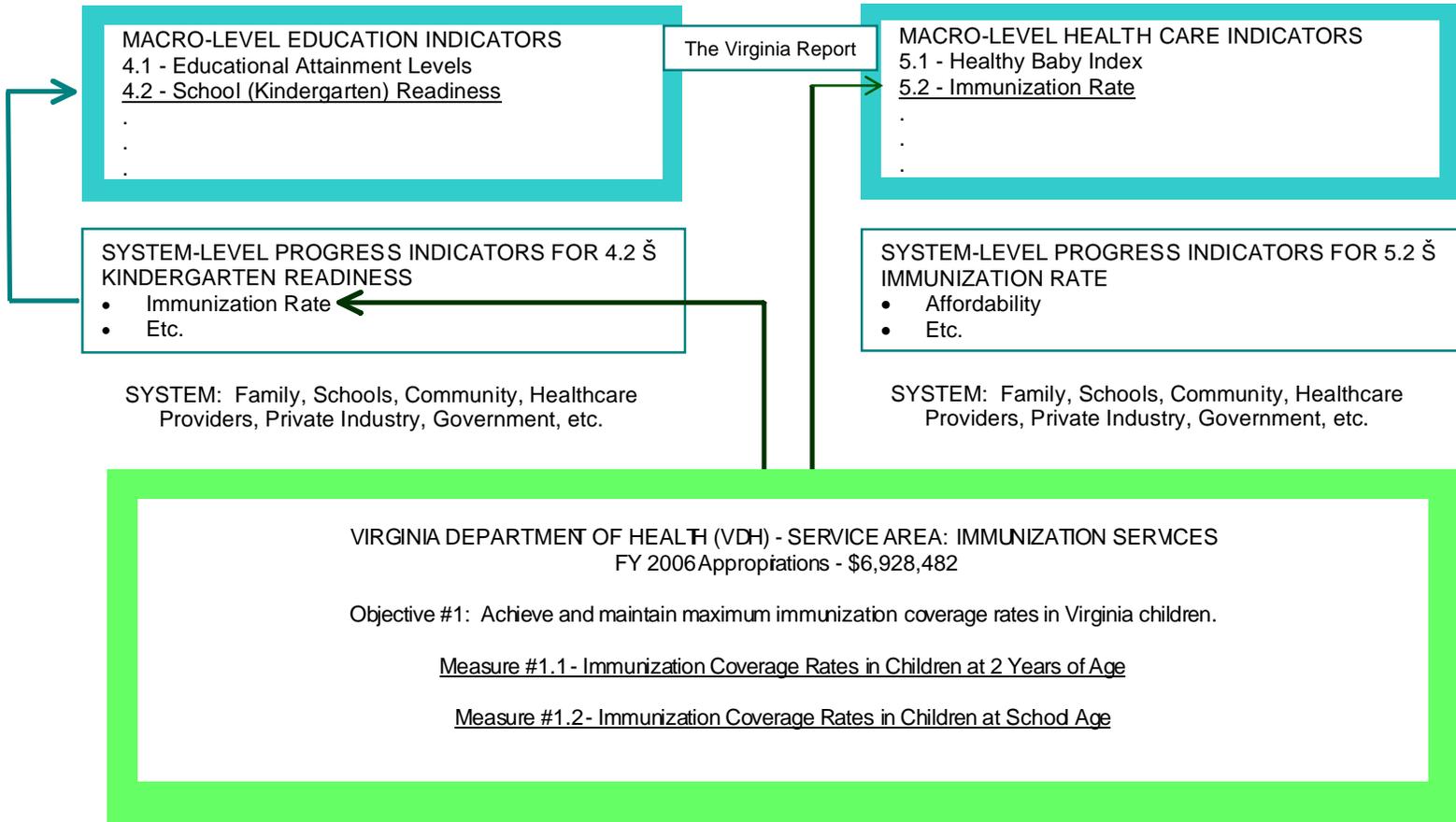
APR-MAY 2005	JUL-AUG 2005	SEP-OCT 2005	DEC 2005	JAN 2006	MAY 2006
Briefings for agency heads	Initial strategic plan submissions (July 15)	Budget decision packages due (mid-Sep)	Budget is published in new format.	Technical updates to align plans with the introduced budget	Technical updates to align plans with Appropriation Act
In-depth training	First (base) budget submission for 2006-2008 (Aug)	Technical updates to align plans with budget submissions (Sep-Oct)			Monitoring, reporting and coordinating with efforts of Council (May forward)
Ongoing support to agencies from DPB (May forward)					



GOAL & BUDGET ALIGNMENT EXAMPLE

COUNCIL'S LONG-TERM OBJECTIVE #4
Elevate the levels of educational preparedness and attainment of our citizens.

COUNCIL'S LONG-TERM OBJECTIVE #5
Inspire and support Virginians toward healthy lives and strong and resilient families.





EFFICIENCY & EFFECTIVENESS REENGINEERING PROJECTS

Objectives

- Create a culture of continuous improvement, based on best business practices, that tracks progress, rewards performance, and measures success against established benchmarks. Goals: cost reductions, operational efficiencies, programmatic effectiveness

Two Phases & Associated Projects

- **Phase I:** Enterprise-wide reengineering initiatives aimed at transforming business operations to achieve fundamental, sustainable change
 - Administrative Dispute Resolution
 - Fleet Management
 - Mail Services at the Seat of Government
 - Procurement: eVA
 - Procurement: Virginia Partners in Procurement (leveraged purchasing)
 - Real Estate Portfolio Management
 - Receivables (multi-pronged effort to improve collections)
 - VITA (Virginia Information Technologies Agency)
- **Phase II:** Continued emphasis on enterprise-wide reengineering; additional focus on more limited projects that improve business processes within individual agencies and seed within agencies the capacity to undertake future process improvements on their own
 - Department of Education – create web based process for federal reimbursement
 - State Police - Amber Alert upgrade
 - Department of Health - on-site sewage system review and approval process enhancements
 - Mines, Minerals and Energy - electronic permitting, reporting and governance system
 - Housing & Community Development - electronic reporting system
 - Human Resource Management - recruitment management system
 - Department of Corrections - inventory system
 - Enterprise Architecture Project - pending PPEIA proposal; fundamental re-examination of administrative, financial, human resource and supply chain management



WORK PLAN

Council

Meetings & Activities

Virginia Futures Forum

11/30/05-12/1/05

Competing in the 21st Century: Moving Virginia's Human Capital Meter

Purpose is to foster dialogue on a high-priority issue for Virginia's future and serve as a catalyst for action at a state and regional level. Initial co-sponsors are Virginia Tech and Virginia Tobacco Commission.

Council Meeting - 12/16/05

Purpose: Review budget in new format and review and approve The Virginia Report.

The Virginia Report Publish in 01/06

Virginia's scorecard that will track progress against the long-term objectives

Executive Branch

Strategic Planning & Performance-based Budgeting

Enhanced planning and budgeting activities consistent with HB2097 (2003) and HB1838 (2003)

Development of a comprehensive performance-based planning and budgeting system

April - June

Agency training; technical assistance

July 15

Agency strategic plan submissions

September - October

Publication of refined agency strategic plans on the Internet

December

Budget submitted in new format

January 2006

Revision of agency plans to reflect the introduced budget

May 2006

Revision of agency plans to reflect the final budget

Executive Branch

Efficiency & Effectiveness

Ongoing emphasis and analysis related to efficiency improvements

Ongoing tracking and nurturing of reengineering initiatives

Ongoing launches of new short-term and long-term projects

Development and refinement of a reward/incentive system for agencies and employee

Technical support to agencies to enable effective implementation of changes to administrative and management processes



SUMMARY COMMENTS

- This is an evolutionary process that will mature over time.
- Refinement of measures and objectives at a program level enables easier linkage to high priority issues.
- The Council will assist by putting information into context.
- The Council will ensure that the work transcends administrations.



Council on Virginia's
Future

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