

Joint Commission on Transportation Accountability

Past and Current Issues in Transportation

Briefing to Joint Commission

Office of the Secretary of Transportation

September 26, 2007

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Transportation Mission

To ensure that Virginia has a transportation system that is safe, enables easy movement of people and goods, enhances the economy and improves our quality of life.

Source: Council on Virginia's Future

Transportation Organization

- Seven agency enterprise
 - Department of Aviation (DOAV)
 - Department of Motor Vehicles (DMV)
 - Department of Rail and Public Transportation (DRPT)
 - Department of Transportation (VDOT)
 - Virginia Port Authority (VPA)
 - Motor Vehicle Dealer Board (MVDB)
 - Towing and Recovery Operations (TRO)
- 2008 Budget - \$4.3 billion
- 2008 Employees – 12,204

Past Issues

Issue: Accountability and Management

Reforms:

- Recruited three nationally recognized professionals to lead Virginia's transportation agencies
- Promoted accountability and improved transparency through vehicles such as the Dashboard and Virginia Performs
- Published strategic plans and key performance measures
- Implemented Safety and Security Reforms

Past Issues

Issue: Accountability and Management cont'd

Reforms:

- Formalized a set of Commonwealth Transportation Policy Goals
- Aggressively pursued and implemented a devolution strategy
- Implemented “Operation Integrity” – a program to reduce driver license security fraud in DMV

Past Issues

Issue: Accountability and Management cont'd

Reforms:

- Established on-time and on-budget performance goals for VDOT - realized significant improvement

<u>Measure</u>	<u>2002</u>	<u>2007</u>
Construction On-Time	20%	90%
Construction On-Budget	51%	90%
Maintenance On-Time	38%	80%
Maintenance On-Budget	59%	90%

- Published first-ever Virginia's Transportation Performance Report, 2006 (<http://www.vtrans.org/>)

Past Issues

Issue: Accountability and Management cont'd

Reforms:

- Recommended Performance/Effectiveness Measures through Governor Kaine's Transportation Accountability Commission
 - Created by Executive Order 37 to:
 - Review existing methods used to measure transportation system and agency performance and accountability
 - Recommend improvements to ensure maximum value to taxpayers and that agencies are held accountable
 - Interim Report submitted on May 30, 2007
 - Final Report due October 1, 2007

Past Issues

Issue: Accountability and Management cont'd

Reforms:

- Transportation Accountability Commission's Report cont'd
 - Report contains 16 Findings and 15 Recommendations
 - Report identifies 7 system-wide overarching goals and 34 performance measures
 - Safety and Security
 - System Maintenance and Preservation
 - Mobility, Connectivity and Accessibility
 - Environmental Stewardship
 - Economic Vitality
 - Coordination of Transportation and Land Use
 - Program Delivery
 - Website: <http://www.transportation.virginia.gov>

Past Issues

Issue: Financial Management and Resources

Reforms:

- Implemented recommendations of the Auditor of Public Accounts (2002) to Improve Cash Management and Capital Budgeting
- Eliminated \$867 million of project deficits
- Developed a Project Cost Estimation System to ensure reliable, consistent cost estimates on all projects

Past Issues

Issue: Financial Management and Resources cont'd

Reforms:

- Implemented an updated revenue estimating system based on the official state forecast by the Virginia Department of Taxation
- Successfully integrated public-private partnerships into transportation program
- Outsourcing interstate maintenance

Past Issues

Issue: Financial Management and Resources cont'd

Reforms:

- Implemented Transportation Partnership Act of 2005
 - One-time infusion of \$848 million
 - Funds for mass transit, FRAN debt, maintenance, other modal agencies
 - First-ever rail fund
- Implementing 2007 Transportation Initiative – HB3202

Past Issues

Issue: Financial Management and Resources

Reforms:

- Reduced number of VDOT employees from 10,192 in 2002 to approximately 8,800 today, the lowest level since 1965
- Streamlined VDOT's management structure
- Consolidated VDOT's maintenance facility operations

Past Issues

Issue: Planning and Land Use

Reforms:

- Completed the long-range multimodal transportation plan, VTrans2025
- Implementing the land use initiatives
 - Traffic Impact Analysis
 - Access Management
 - Subdivision Street Acceptance Requirements
 - Impact Fees

Past Issues

Issue: Projects

- **Delivered major projects on time and on budget:**
 - Completed the first span of the Woodrow Wilson Bridge
 - Completed the first highway design-build project in Virginia, a new interchange to serve APM (Maersk) terminals in Portsmouth
 - Widened Route 199 to four lanes as a design-build project and finished 14 months ahead of schedule

Past Issues

Issue: Projects cont'd

- **Delivered major projects on time and on budget cont'd:**
 - Completed the first two phases of the Virginia Capital Trail, Virginia's first stand-alone bike and walking trail project
 - Expanded Route 17 to four lanes through the environmentally sensitive Great Dismal Swamp.
- **Approved a new vision for I-81 that incorporates short-term safety improvements, rail upgrades and identifies long-term needs**

Current Issues

Issue: Accountability and Management

- Reduce highway fatalities
- Continue implementation of devolution strategy
- Extend VDOT “On-Time, On- Budget” criteria to planning, design, right-of-way and utility relocation processes
- Implement Transportation Accountability Commissions recommendations
- Implement new version of the Dash Board
- Implement Real ID federal mandate

Current Issues

Issue: Financial Management and Resources

- Implementation of HB3202
- Northern Virginia Transportation Authority
- Hampton Roads Transportation Authority
- Rail Enhancement Program
- Highway Maintenance
- DMV Long-term Financial Outlook
- Transit Capital and Operating

Current Issues

Issue: Land Use and Planning

- Traffic Impact Analysis
- Access Management
- Subdivision Street Acceptance Requirements
- Impact Fees
- Regional Performance Measures
- Long-term vision for freight and passenger rail
- Craney Island eastward expansion

Current Issues

Issue: Major Projects

- Dulles Rail
- Norfolk Light Rail
- Beltway Hot Lanes
- Coalfields Expressway
- Rt. 460
- Midtown Tunnel

Current Issues

Issue: Major Projects cont'd

- Ft. Belvoir BRAC
- I-81 truck climbing lanes and short-term rail improvements
- Rt. 58
- Rt. 164 Rail Relocation
- Rt. 50
- Rt. 28
- I-64/264 Interchange
- I-64 Widening

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